



## Customer Service & The Role of Attitude in the Workplace

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### A Bit About Me





- Pre-Med to Psychology
- Student Involvement & Jobs
- "It found me."

## A Bit About U-M



Population: ~43,000

~27K undergrads
~15K grad/professional

Student body
Field emphases

200 undergraduate majors

4 distinct campuses

#### University of Michigan: Central Campus









### University of Michigan: North Campus

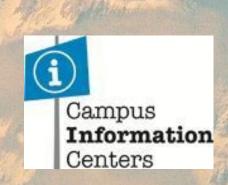






## A Bit About My Job

- 2 locations, 1 central contact
  - Answering Questions
  - Giving Directions
  - Front desk services
- 32 student employees
  - 30 Information Assistants
  - 2 Information Coordinators
- Some statistics:
  - 540, 919 total points of contact
  - 435,879 Web site users
  - 68,269 Guests were helped in person at CIC and NCIC
  - 10,924 phone calls were answered
    1,750 guest emails were answered







### **Setting Expectations**

- My goals for you, after this session:
  - To recognize the impact of your attitude in your lives
    - As a supervisor and as a customer
  - Empower you to become more effective and efficient in tasks and customer service
  - Give you at least one tactic that you can use to help better your mood
  - To help you achieve any other goals, if different

## So, what are YOUR goals today?

 If you don't remember anything else today, let it be: you get what you put in.





Know when to use it.

## **Part 1: Under the Water**

#### The Costs of Poor Customer Service

## What does bad customer service look like?

- Clip 1
- What do you think of when you think of "poor customer service"?
  - How did it impact you?
  - For how long?
- Think: Have YOU provided less than favorable service?
- Why do you think people provide poor customer service?

### So how do we get in such bad moods?

- 75% say they are unhappy with their jobs to some degree
- Why?
  - Personal stress
  - Recession
  - American Culture
  - Technology
  - Attitudes/Norms
    - "Work is work"
  - What else?

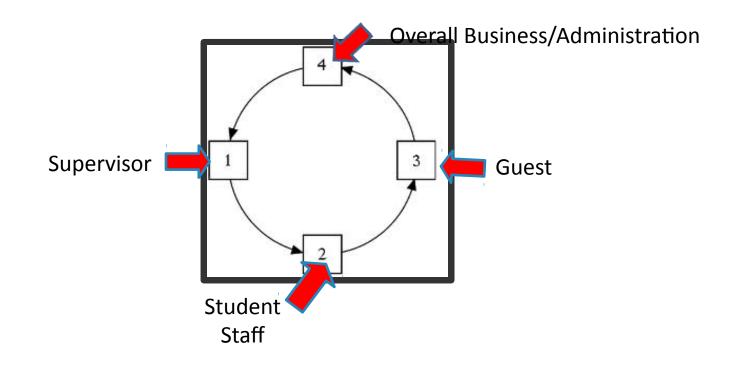


## Negativity in the workplace...

- reduces teamwork
  - Results-focus
  - ...thus more self-protection
- reduces innovation
- affects our loyalty to others
- diminishes our productivity
- •is more contagious
  - Positivity Ratio, Fredrickson
  - Rumination/attribution to self
  - ...thus more believable
- •kills us! :(



## The Negativity Cycle



Clip 2



## Part 2: Getting Out of the Water: Changing Our Own Habits

## 1. Know thyself.

We must know who we are

- How do you make decisions?
- How do you use your energy?
- How scheduled are you?
- What ticks you off?
- Strengths
  - Strengths & Perceived Strengths
  - Authenticity: "Caring for Customers" example



# 2. Realize the barriers of effective communication

- Being distracted
- Being overemotional
- Having an agenda & Rehearsing
- Wearing a mask
- Using personal frame of reference
- Body Language!
  - When the eyes say one thing, and the tongue another, a practiced man relies on the language of the first"





## 3. Work to communicate more effectively

- Beware of interrupting
- Listen actively
- Respond to negative employees
- Be careful how you word things!
  - "You don't know where the Union is?"
    - Response: Yes.
  - "We can't do this."
  - "You need to speak louder."
- Remember that problems often illicit emotion.
- Anticipate objections and questions





# 4. Bring mindfulness to the workplace.

- 1. Make a commitment. Set expectations.
- 2. Start slowly.
- 3. Meditate.
- 4. Slow down your thoughts.
- 5. Recognize others.
- 6. Breathe properly.
- 7. Watch your language!
  - 1. Self-talk
  - 2. Work conversations
- 8. Self-reflect.



## 5. Stay focused.



### ABC Method

- I. Become aware the distraction
- 2. Breathe and consider options
- 3. Choose: Stop or go?
- Distraction-free meetings
- Make a reward system!
- Shift the focus
  - Take a quick walking break!





## 6. Practice positivity.

- Take care of yourself
  - Work-Life balance
- Remove outside stressors when possible.
- Be optimistic.
  - Optimists are more successful!
- Make your work area fun!
- Realize what you love about your job

### Part 3: Positive Influence

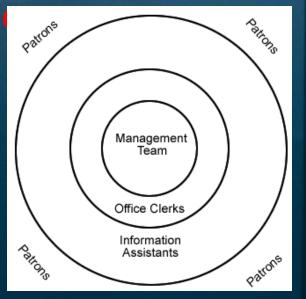
How We Can Change Our Leadership & Influence the Attitudes in others

## 1. Realize your influence.

- Employees will emulate what they see you do.
- Don't forget proper communication!
   Be clear
- Be on time.
- Talk positively about your job.
- Avoid multi-tasking.
- Adapt to REAL events as they occur

#### 2. Let everyone play on the same field.

- Think collectively
- Treat everyone equally
   Don't respond to everyone the same, though!
- Be transparent
- Involve employees when possible
  - Hiring/selection
  - Marketing
  - Staff events
  - Staff suggestions



## 3. Allow your employees to learn

- It's all about taking the time.
- Let them share in the successes!
  - Their impact to the greater University
  - Transferable skills for their future
- Give feedback
- Problem-Solving skills
  - Proper Focus
  - See mistakes differently
- Be flexible
  - But push employees accordingly



### 4. Acknowledge Your Staff & Colleagues

- Let them take ownership of their roles!
- Make it a point to get to know your colleagues and employees.
- Make work fun.
- Have office parties and get-togethers.
- Celebrate good work!
- Identify life events of your employees
- Play to everyone's strengths



## 5. Stay in practice: Be a customer service model.

- Keep the Customer Informed.
- FISH Philosophy
  - Be there.
  - Play.
  - Make their day
  - Choose your attitude
  - )on't forget internal customer servicel



## How do we keep it going?!

- Understand your triggers
- Remind yourself!
- Set SMART goals
  - Specific
  - Measurable
  - Attainable
  - Realistic
  - Time-bound

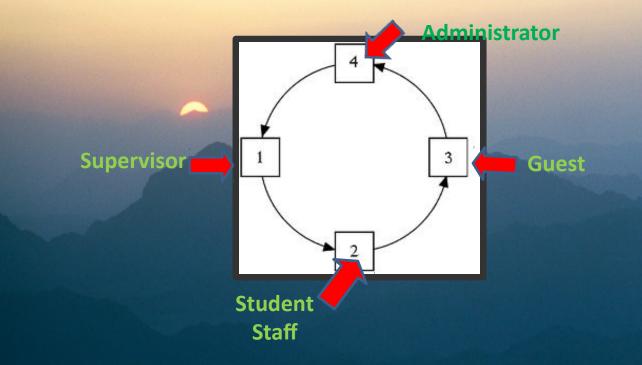
REMEMBER why you are here, and why they are there



## **Final Pearls of Wisdom**

- 1. Attend to what appears, without judgment.
- 2. Avoid gossip.
- 3. Give credit where credit is due.
- 4. Remember the Golden Rule.
- 5. Do random acts of kindness.
- 6. Realize that positives and negatives aren't what they appear to be.
- 7. Understand the 90/10 rule.

## The Positivity Cycle of Energy



## **Questions & Discussion**

- Institutional Change
- Staff Turnover
- Institutional Inertia
- Budget Reduction
- What if I'm just too damn tired?
- What if I just can't seem to get my students engaged?
- What If I just don't have the time to implement new practices?

### **Conclusion/Resources**

- PowerPoint & Resource List available

  Leave a business card or write your info on the sheet and I'll email this to you

  I'm also available feel free to contact me anytime
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